



LPEM FEB UI  
UNIVERSITAS INDONESIA

LEMBAGA PENYELIDIKAN EKONOMI DAN MASYARAKAT  
FAKULTAS EKONOMI DAN BISNIS UNIVERSITAS INDONESIA

*Institute for Economic and Social Research  
Faculty of Economics and Business, Universitas Indonesia*



LAPORAN TAHUNAN  
ANNUAL REPORT

2018

# Daftar Isi

## Contents

**1 Pengantar**  
*Foreword*

**4 Visi dan Misi FEB UI**  
*Vision and Mission FEB*

**6 Pimpinan**  
*Board of Directors*

**9 Pimpinan Terdahulu**  
*Previous Directors*

**10 Aktivitas LPEM**  
*LPEM Activities*

**22 Klien LPEM**  
*LPEM Clients*

**24 Kilas Peristiwa 2018**  
*2018 Event Highlights*

**34 Ikhtisar Keuangan**  
*Financial Highlight*

**36 Sumber Daya**  
*Resources*

**38 Outing LPEM 2018**



# Pengantar

Di tahun 2018, LPEM FEB UI melakukan konsolidasi dan pembentukan kelompok kajian baru. Untuk tahun 2018 ini, terdapat 3 kelompok kajian baru yaitu: 1) Kelompok Kajian Iklim Usaha dan Nilai Tambah Global (Ketua: Muhammad Dian Revindo, PhD), 2) Kelompok Kajian Ekonomi Digital dan *Behavioral Economics* (Ketua: Chaikal Nuryakin, PhD), dan 3) Kelompok Kajian Inovasi dan Produktifitas (Ketua: Arie Damayanti, PhD). Ketiga kelompok kajian baru ini merupakan peleburan dari kajian Ekonomi Industri dan Infrastruktur, Kajian Ekonomi Keuangan Negara, serta Kajian Perlindungan Sosial dan Kemiskinan. Kami berharap dengan pembentukan kelompok kajian baru ini, LPEM FEB UI dapat lebih adaptif dengan perkembangan aplikasi metodologi dan perumusan kebijakan, dengan tetap meneruskan dan meningkatkan kualitas *historical area research* yang ada di Lembaga.

Secara umum, kondisi di tahun 2018 dengan *net income* LPEM FEB UI yang sebesar 2,68 miliar Rupiah, LPEM FEB UI tetap berupaya untuk menjaga alokasi investasi fisik dan non-fisik cukup besar karena bagian dari peningkatan daya saing Lembaga. LPEM FEB UI setidaknya menggunakan lebih dari 30% *net income*-nya untuk investasi non-fisik seperti untuk pembelian dan pemeliharaan database, manajemen sistem informasi internal, pembuatan dan diseminasi publikasi regular, dan juga untuk penerbitan *working paper* LPEM FEB UI.

Lembaga juga berkomitmen untuk meningkatkan dan mendukung pengembangan kompetensi staf penelitiannya. Sejak tahun 2018, Lembaga memberikan insentif (bantuan) Pendidikan yang juga ditujukan untuk peneliti muda LPEM FEB UI. Lembaga juga merencanakan mengembangkan program magang untuk kegiatan pelatihan dan penelitiannya.

# Foreword

In 2018, LPEM FEB UI consolidated and formed a new study group. For 2018, there are 3 new study groups, namely: 1) Business Climate and Global Value Added Study Group (Chair: Muhammad Dian Revindo, PhD), 2) Digital Economic and Behavioral Economics Study Group (Chair: Chaikal Nuryakin, PhD), and 3) Innovation and Productivity Study Group (Chair: Arie Damayanti, PhD). These three new study groups are a merger of the study of Industrial and Infrastructure Economics, the Economic Study of State Finance, and the Study of Social Protection and Poverty. We hope that with the establishment of this new study group, LPEM FEB UI can be more adaptive to the development of application methodology and policy formulation, while continuing and improving the quality of historical area research in the Institute.

In general, conditions in 2018 with LPEM FEB UI's net income which amounted to 2.68 billion Rupiah, LPEM FEB UI continued to strive to maintain a substantial allocation of physical and non-physical investments because of the increase in the competitiveness of the Institution. LPEM FEB UI uses at least more than 30% of its net income for non-physical investments such as database purchase and maintenance, internal information system management, regular publication publication and dissemination, and also for publishing LPEM FEB UI working papers.

The institution is also committed to improving the development of the competence of its research staff. Since 2018, the Institute has provided assistance for Education which is also intended for LPEM FEB UI young researchers. The institution also plans to develop an internship program for its training and research activities.

Laporan tahunan dimaksudkan untuk memberikan para pemangku kepentingan dan pihak-pihak terkait lainnya tentang informasi kegiatan dan kinerja LPEM.

*The annual report is intended to inform stakeholders and other related parties of LPEM's activities and performance.*

Dengan lebih dari 64 tahun pengalaman, kami membangun jaringan yang kuat dengan mitra kami dari badan pemerintah, sektor swasta dan organisasi masyarakat (LSM). Sebagai bagian dari komunitas global, kami juga terlibat dalam GDN (*Global Development Network*), Forum Studi Pembangunan - *The Indonesian Project ANU*, kerjasama dengan J-PAL Asia Tenggara, dan PRN (*Policy Research Network*).

Kegiatan/konsultasi 1.045 penelitian telah dilakukan dalam 36 tahun terakhir oleh para peneliti yang kompeten dan profesional kami yang terbaik di bidang masing-masing dan didukung oleh staf administrasi yang berpengalaman dan kompeten. Sebagai komunitas akademik, kami memiliki sumber daya ahli dari FEB UI, jejaring kami, dan mitra universitas kami di seluruh Indonesia.

Untuk memenuhi meningkatnya permintaan untuk konsultasi dan penelitian berbasis bukti dari sektor pemerintah, swasta dan masyarakat, kami secara aktif mempromosikan lembaga kami untuk memperluas jaringan kami. Kami sangat terbuka untuk diskusi awal untuk berkolaborasi, baik untuk penelitian/konsultasi dan pelatihan.

*With more than 64 years of experience, we have established strong network with our partners from government entities, private sector, and Civil Society Organizations (CSOs). As part of the global community, we participate in GDN (Global Development Network), Forum of Development Studies - The Indonesian Project ANU, collaboration with J-PAL Southeast Asia, and PRN (Policy Research Network).*

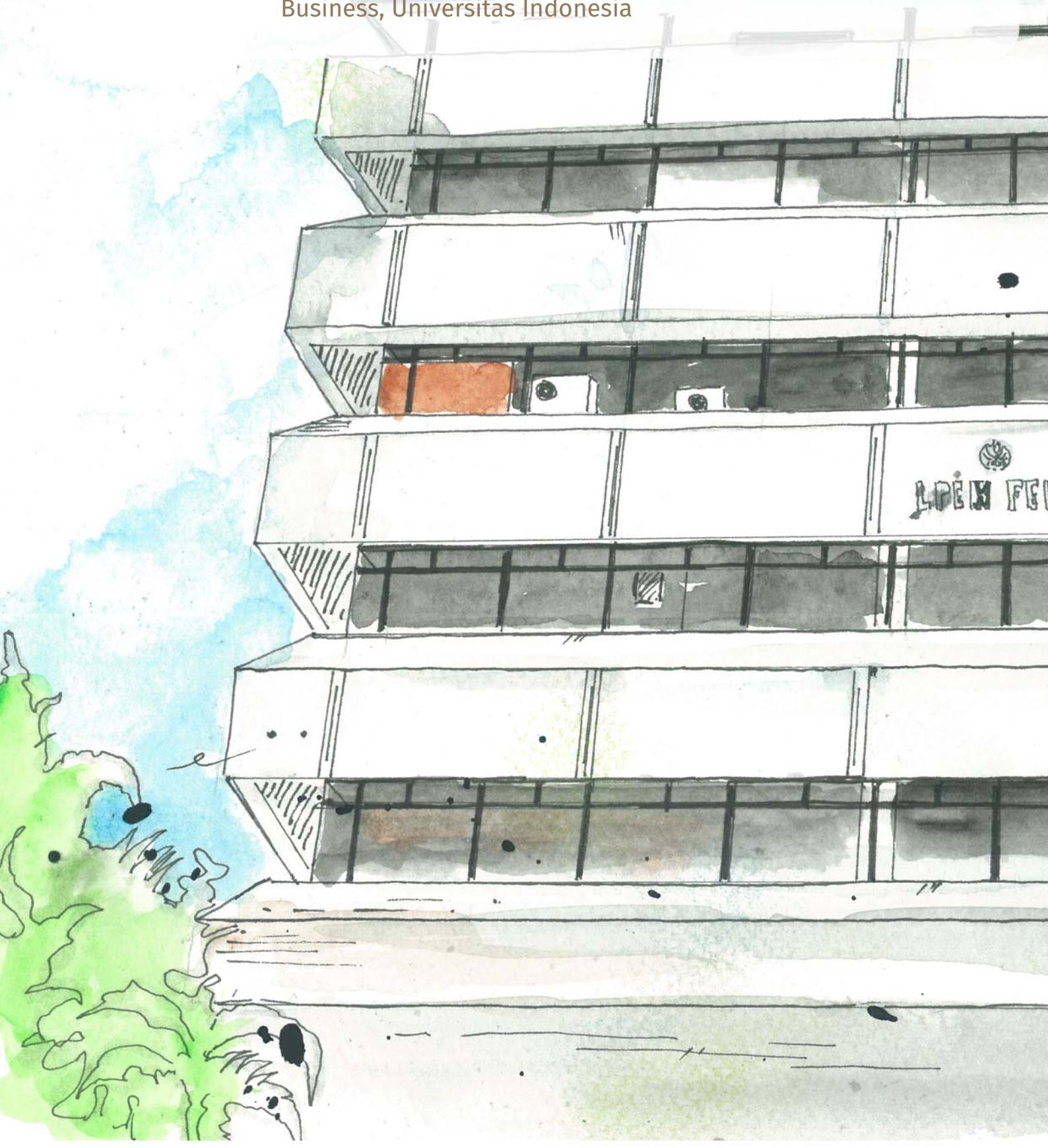
*1,045 research/consulting activities have been conducted in the past 36 years by our competent and professional researchers who are the best in their respective fields, supported by experienced and competent administrative staffs. Also, one of our advantages as part of academic community is access to a pool of expert resources from FEB UI, our networks, and our university partners throughout Indonesia.*

*To meet the increasing demand for consultation and evidence-based research from the government, private sector, and civil society, we actively promote our institution to expand our networks. We always welcome invitations and opportunities to forge new partnerships for research, consultancy, and training.*



LPEM FEB UI adalah Institusi yang berafiliasi dengan Fakultas Ekonomi dan Bisnis Universitas Indonesia

LPEM FEB UI is an institution affiliated with Faculty Economics and Business, Universitas Indonesia



## Visi FEB UI *Vision FEB UI*

Menjadi pusat pembelajaran ekonomi dan bisnis yang unggul di Asia sehingga berkontribusi terhadap pembangunan Indonesia dan masyarakat global.

*To be a leading learning center for economics and business in Asia that contributes to Indonesian*

## Misi FEB UI *Mission FEB UI*

- Memberikan kontribusi pada pengembangan pengetahuan di bidang ekonomi dan bisnis.

*To contribute to knowledge development in economics and business*

- Menyiapkan pemimpin yang memiliki tanggung jawab sosial dan mampu menghadapi perubahan lingkungan global.

*To cultivate future leaders who possess a sense of social responsibility and an ability to address global challenges.*



**Dr. Riatu Mariatul Qibthiyyah, S.E., MA.**

**Director**

Riatu Mariatul Qibthiyyah memperoleh gelar Ph.D. Ilmu Ekonomi dari Georgia State University (Atlanta, US) pada tahun 2008, Master of Arts dari Georgia State University pada tahun 2002, dan Sarjana Ekonomi dari Fakultas Ekonomi dan Bisnis, Universitas Indonesia (FEBUI) pada tahun 1999.

Riatu merupakan ahli Keuangan Publik dengan pengalaman di berbagai proyek penelitian terkait Evaluasi dan Monitoring Kebijakan, Desain Skema Fiskal, Transfer antar Pemerintah, dan *Regulatory Impact Assessment*. juga mempunyai ketertarikan akan isu-isu kebijakan terkait dengan pendidikan tinggi di Indonesia. Dia juga merupakan anggota dari TADF (*Technical Assistance* pada Desentralisasi Fiskal) di bawah Kementerian Keuangan RI.

Riatu menjabat sebagai Kepala LPEM FEBUI sejak tahun 2015. Sebelumnya dia menjabat Wakil Kepala Bidang Penelitian tahun 2014-2015, dan Kepala Program S1 dibawah Departemen Ilmu Ekonomi, Fakultas Ekonomi dan Bisnis, Universitas Indonesia (2009-2013).

Riatu Mariatul Qibthiyyah received her Ph.D. in Economics from Georgia State University (Atlanta, US) in 2008, Master of Arts from Georgia State University in 2002, and Bachelor of Arts in Economics from Faculty of Economics and Business, Universitas Indonesia (FEB UI) in 1999.

Riatu is a public finance expert with experiences in various research and projects on policy evaluation and monitoring, design of fiscal-related scheme, intergovernmental transfer, and regulatory impact assessment. Her research interest also includes Indonesia's higher education polity. She is currently a member of TADF (Technical Assistance on Fiscal Decentralization) under the Ministry of Finance.

She serves as Director of LPEM FEB UI since 2015. Before, she was an Associate Director for Research in 2014, and has served as the Head of Economics Undergraduate Program in the Department of Economics, Faculty of Economic and Business, Universitas Indonesia (2009-2013).



**Dr. Kiki Verico**

**Associate Director for Research**

Kiki Verico menyelesaikan pendidikan S1 pada Jurusan Ilmu Ekonomi (Ekonomi Moneter), Fakultas Ekonomi dan Bisnis, Universitas Indonesia (FEB UI), S2 pada program double-degree di bidang Integrasi Ekonomi Kawasan pada *University of Malaya* dan *Universidad Autonoma de Madrid* dan S3 di bidang *International Studies* (Ekonomi Kawasan) dari *Waseda University* di Tokyo. Kiki mulai bekerja di FEB UI sebagai asisten dosen pada tahun 1999 dan asisten peneliti di LPEM FEB UI pada tahun 2000. Bidang penelitiannya mencakup ekonomi perdagangan internasional, ekonomi internasional, ekonomi kawasan, integrasi ekonomi ASEAN, ekonomi Asia Tenggara dan kerjasama ekonomi negara dengan Indonesia sebagai inti analisisnya.

Sebelum diangkat sebagai Wakil Kepala Bidang Penelitian di LPEM FEB UI pada awal Januari 2016, Kiki ditunjuk sebagai Kepala Kajian Ekonomi Makro dan Perdagangan Internasional LPEM FEB UI dari pertengahan tahun 2014 hingga akhir 2015. Selain melakukan riset, Kiki juga menulis artikel ilmiah untuk beberapa jurnal internasional seperti *the Asian Journal of Agriculture and Development* (AJAD), *Bulletin of Indonesia Economic Studies* (BIES), *Economics and Finance in Indonesia* (EFI), dan *Journal of Economic Cooperation and Development* (JECD). Dia juga menulis beberapa bagian bab dalam buku terkait ekonomi Indonesia – Australia dan ekonomi Tiongkok – ASEAN dengan Indonesia sebagai studi kasusnya. Kiki juga menulis buku (sebagai penulis tunggal) tentang masa depan integrasi ekonomi ASEAN. Selain itu Kiki juga aktif menulis opini di berbagai media cetak seperti *the Jakarta Post*, *the Jakarta Globe*, *Indonesia Finance Today*, *Investor Daily*, *Media Indonesia*, *Seputar Indonesia*, *Koran Tempo*, *Majalah Gatra*, *Majalah Tempo*, dan di blog umum seperti *the Conversation* dan blog-blog milik universitas di luar negeri seperti blog *The Indonesia Project* milik ANU dan *GoLive* milik Adelaide University.

Kiki Verico obtained his bachelor's degree in economics (monetary economics) from the Faculty of Economics and Business, Universitas Indonesia (FEB UI), master's degree in regional economic integration from a double-degree program between University of Malaya and Universidad Autonoma de Madrid, and a Ph.D. in International Studies (Economics) from Waseda University in Tokyo. He started working for FEB UI in 1999 as teaching assistant and a year later in 2000, he joined the Institute for Economic and Social Research (LPEM FEB UI) as research assistant. His research interests include international trade, Foreign Direct Investment (FDI), regional economic integration, ASEAN economic integration, Southeast Asian economy, and multi-country economic cooperation featuring Indonesia.

Before appointed as the Deputy Director for Research in early January 2016, he was the Head of International Trade and Macroeconomic Research Division of LPEM FEB UI from August 2014 to December 2015. Kiki has published academic articles in peer-reviewed journals such as *the Asian Journal of Agriculture and Development* (AJAD), *Bulletin of Indonesia Economic Studies* (BIES), *Economics and Finance in Indonesia* (EFI), and *Journal of Economic Cooperation and Development* (JECD). He wrote several chapters in books on Indonesia–Australia economic relations and China-ASEAN economic cooperation (case of Indonesia). He is writing a book (as single author) on the future of ASEAN economic integration. His opinions have been featured in printed media such as *the Jakarta Post*, *the Jakarta Globe*, *Indonesia Finance Today*, *Investor Daily*, *Media Indonesia*, *Seputar Indonesia*, *Majalah Gatra*, *Koran Tempo*, and *Majalah Tempo*; as well as public blogs (*The Conversation*) and university blogs (ANU's *Indonesia Project* blog and Adelaide University's *GoLive*).



Dr. Khoirunurrofik

Associate Director  
for Training

Khoirunurrofik menerima gelar Doktor di bidang Ekonomi Publik dari *Graduate Institute for Policy Studies- GRIPS* (Tokyo, Japan) pada tahun 2014. Ia juga meraih gelar Magister dalam bidang Analisis Kebijakan (M.A) dari GRIPS pada tahun 2011, Magister Kebijakan Publik dan Manajemen (MPM) dari *Carnegie Mellon University- Kampus Australia*, pada tahun 2007, dan Magister Internasional Integrasi Kawasan (IMRI) dari *Asia Europe Institute, Universitas Malaya, Malaysia- Universitas Autonoma Madrid*, Spanyol pada tahun 2004. Ia bergabung dengan LPEM pada tahun 1999 setelah meraih gelar Sarjana Sains di bidang Statistika dari FMIPA, Institut Pertanian Bogor. Rofik adalah staf pengajar di Fakultas Ekonomi dan Bisnis, Universitas Indonesia sejak tahun 2000. Topik penelitiannya adalah Keuangan Publik dan Desentralisasi Fiskal, Ekonomi Perkotaan dan Regional dengan fokus pada aglomerasi industri dan produktivitas, serta Ekonometrika Terapan dan Analisis Spasial. Sebelum ditunjuk sebagai Wakil Kepala Bidang Pendidikan dan Pelatihan, dia adalah Kepala Kajian bidang Kebijakan Publik dan Keuangan Publik.

*Khoirunurrofik received his Ph.D in Public Economics from the National Graduate Institute for Policy Studies- GRIPS (Tokyo, Japan) in 2014. He also obtained Master of Arts in Policy Analysis from GRIPS in 2011, Master in Public Policy and Management (MPM) from Carnegie Mellon University-Australia Campus in 2007, and International Master in Regional Integration from Asia Europe Institute, University of Malaya, Malaysia – University of Autonoma Madrid, Spain in 2004. He joined LPEM FEB UI in 1999 after earning his Bachelor degree in Statistics from FMIPA, Bogor Agricultural University. Rofik has been a lecturer at the Faculty of Economics and Business, University of Indonesia since 2000. His research interests are Public Finance and Fiscal Decentralization, Urban and Regional Economics with focus on industrial agglomeration and productivity, and Applied and Spatial Econometrics. Prior to his appointment as Associate Director for Education and Training, he was LPEM's Head of Public Finance and Public Policy Research Group.*

Christine Tjen, S.E., Ak.,  
M.Int.Tax, CAAssociate Director  
for Admin. & Finance

Christine merupakan pengajar pada Departemen Akuntansi, Fakultas Ekonomi dan Bisnis, Universitas Indonesia. Dia memperoleh gelar master di bidang Perpajakan Internasional dari *University of Sydney (NSW, Australia)* di tahun 2006, dan Sarjana Akuntansi dari Fakultas Ekonomi dan Bisnis, Universitas Indonesia di tahun 2000 dengan predikat *Cum Laude*. Sebelum menjadi pengajar di Universitas Indonesia, dia bergabung dengan KPMG Jakarta dibawah Divisi Konsultasi Pajak.

Christine merupakan seorang ahli perpajakan yang juga terlibat dengan banyak proyek penelitian dan pelatihan terkait dengan Perpajakan Indonesia. Dia juga aktif terlibat dalam Divisi Akuntan Pajak dibawah Institut Akuntan Indonesia (IAI). Pada tanggal 5 Januari 2015, dia secara resmi ditunjuk sebagai Wakil Kepala Bidang Administrasi dan Keuangan LPEM FEBUI.

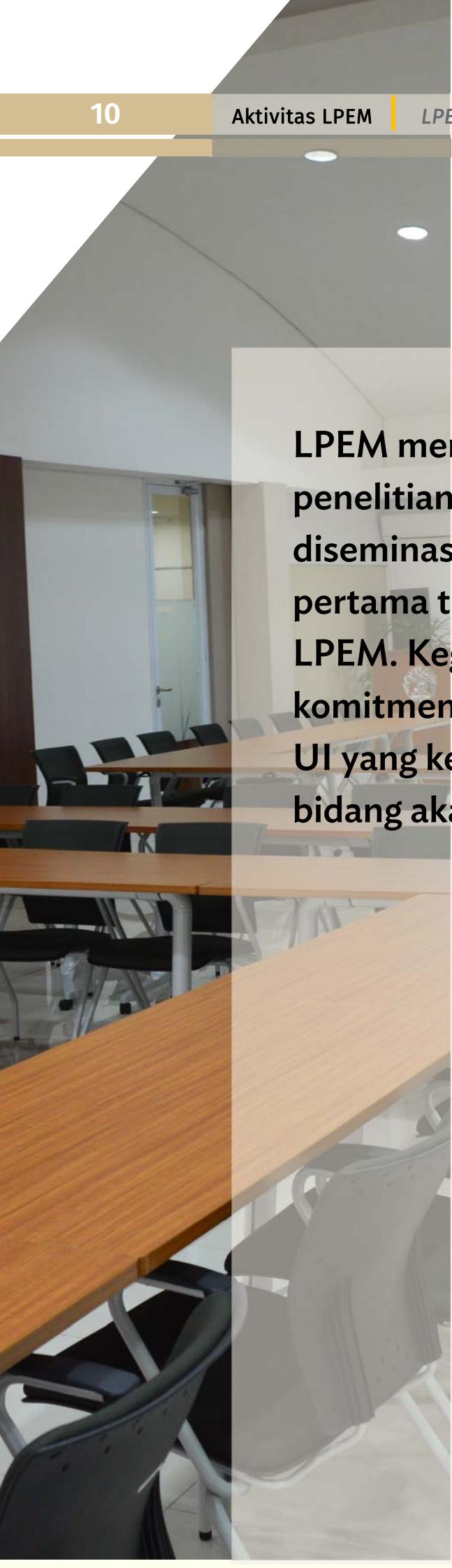
*Christine is a lecturer at the Department of Accounting, Faculty of Economics and Business, Universitas Indonesia. She received a Master's Degree in International Taxation from the University of Sydney (NSW, Australia) in 2006, and a Bachelor of Accounting from Faculty of Economics and Business, Universitas Indonesia in 2000 with a cum laude distinction. Prior to becoming a lecturer at Universitas Indonesia, she was part of KPMG Jakarta's Tax Consulting Division.*

*Christine is a tax expert who engages in research projects and trainings on Indonesian tax sector. She is actively involved in the Tax Accountant Division of the Institute of Indonesia Chartered Accountants (IAI). On January 5, 2015, she was officially appointed to serve as LPEM FEB UI's Associate Director for Administration and Finance.*

## Reuni LPEM “Dari Masa ke Masa”, 5 Mei 2018



				
Prof. Dr. Sumitro Djojohadikusmo (1953-1955)	Prof. Dr. Widjojo Nitistro (1955-1957)	Prof. Dr. Mohammad Sadli (1957-1961)	Prof. Dr. J.E. Ismael (1961-1963)	Prof. Dr. Ali Wardhana (1963-1968)
				
Prof. Dr. Saleh Afif (1968-1970)	Prof. Dr. Rustam Didong (1970 and 1982-1987)	Prof. Dr. Satrio Budi-hardjo Joedono (1970-1978)	Prof. Dr. Moh. Arsjad Anwar (1978-1982 and 1988-1989)	Prof. Dr. Dorodjatun Kuntjoro-Jakti (1987-1988)
				
Dr. Darmin Nasution (1989-1993)	Faisal H. Basri, SE., M.A. (1993-1995)	Dr. Komara Djaja (1995-1998)	Dr. Sri Mulyani (1998-2001)	Prof. Dr. Mohamad Ikhwan (2001-2005)
				
Dr. M. Chatib Basri (2005-2009)	Dr. Arianto A. Patunru (2009-2012)	Dr. T. M. Zakir Machmud (2012-2013)	Dr. Vid Adrison (2013-2014)	Dr. I Kadek Dian Sutrisna Artha (2014-2015)



**LPEM memiliki tiga kegiatan: penelitian/konsultasi, pelatihan, dan diseminasi/publikasi. Dua yang pertama telah menjadi kegiatan utama LPEM. Kegiatan terakhir menjadi komitmen LPEM sebagai bagian dari FEB UI yang kegiatan intinya dalam bidang akademik.**

*LPEM works in three activities: research/consultation, training, and dissemination/publication. The first two have become LPEM's main activities, while the later constitutes LPEM's commitment as a part of FEB UI with its core activity in academia.*

## Penelitian dan Konsultasi

### *Research and Consulting*

Kami telah melakukan 46 penelitian dan konsultasi. Terdapat 6 survei yang ditangani pada tahun 2018, sebagai contoh:

- **Survey Event: Asian Games ke-18 Jakarta Palembang (1268 atlet, 311 country officials & OCA, 218 pengunjung, 121 Jurnalis)**
- **Survey Dampak Ekonomi PT BIB Terhadap Kesejahteraan Masyarakat Tambang di 15 desa di Provinsi Kalimantan Selatan (990 responden)**

*We conducted 46 research and consultation projects in 2018. Six surveys were performed in 2018, with examples as follows:*

- *Survey Event: 18th Asian Games Jakarta Palembang (1268 athlete, 311 country officials & OCA, 218 spectator, 121 journalist)*
- *Survey on Economy and Community Welfare Impact of PT BIB in 15 villages in South Kalimantan Province (990 respondents)*

## Pelatihan

### *Training*

Terdapat 25 pelatihan yang telah kami selenggarakan, dan 10 di antaranya merupakan pelatihan regular baru. Klien dan peserta pelatihan adalah pemerintah provinsi dan daerah, instansi pemerintah pusat, dan sektor swasta.

*There were a total of 25 trainings arranged, 10 of which were new regular trainings. Clients and participants of these trainings were provincial and local governments, central government agencies, and private sectors.*

## Diseminasi dan Publikasi

### *Dissemination and Publication*

Pada tahun 2018, kami mengeluarkan jurnal EFI (*Ekonomi dan Keuangan di Indonesia*) vol. 64, LPEM Brief bulanan mengenai kebijakan inflasi, *BI Board of Governor Meeting Commentary*, dan *Trade and Industry Brief*. LPEM FEB UI juga mengeluarkan *Economic Quarterly Outlook* dan *Working Paper*.

*In 2018, we issued volume 64 of EFI (*Economics and Finance in Indonesia*) journal, monthly briefs on inflation, BI Board of Governor Meeting Commentary, and Trade and Industry Brief. LPEM FEB UI also issued Economic Quarterly Outlook and working papers.*

# Penelitian & Konsultasi

*Research & Consulting*

Lembaga mendukung kolaborasi di seluruh kelompok kajian, yang memungkinkan tim peneliti untuk menggunakan berbagai metode dalam konsultasi dan proyek penelitiannya. Investasi basis data sangat penting untuk mendukung proyek penelitian kami.

*The Institute endorses collaboration across research groups, which would enable research teams to use variety of methods in its consultation and research projects. Investment on database is essential to support our research projects.*

Pada tahun 2018, layanan kami berkisar dari konsultasi teknis kebijakan, perencanaan program, pemrosesan dan analisis data, peramalan indikator sosial ekonomi, penilaian dampak ekonomi, desain kebijakan, pemantauan dan evaluasi, dan tinjauan peraturan kebijakan.

*In 2018, our services covered technical policy consultation, program's background and planning, data processing and analysis, forecasting of socioeconomic indicators, economic impact assessment, specific policy design, monitoring and evaluation, and policy regulatory review.*

Seperti yang ditunjukkan dalam profil proyek penelitian kami, kami memiliki pengalaman panjang dalam melakukan pengumpulan data primer kecil dan besar. Kami telah melakukan survei primer, terlibat tidak hanya melakukan survei lapangan, tetapi mulai dari merancang sampling, mengembangkan metode dan kuesioner, dan pada analisis dan temuan survei.

*As shown in our research projects profile, we have long experience in conducting small and large primary data collection. We conduct primary survey and engage not only in conducting field survey, but also in sample design, developing method and questionnaire, and analysis and discussion of findings.*

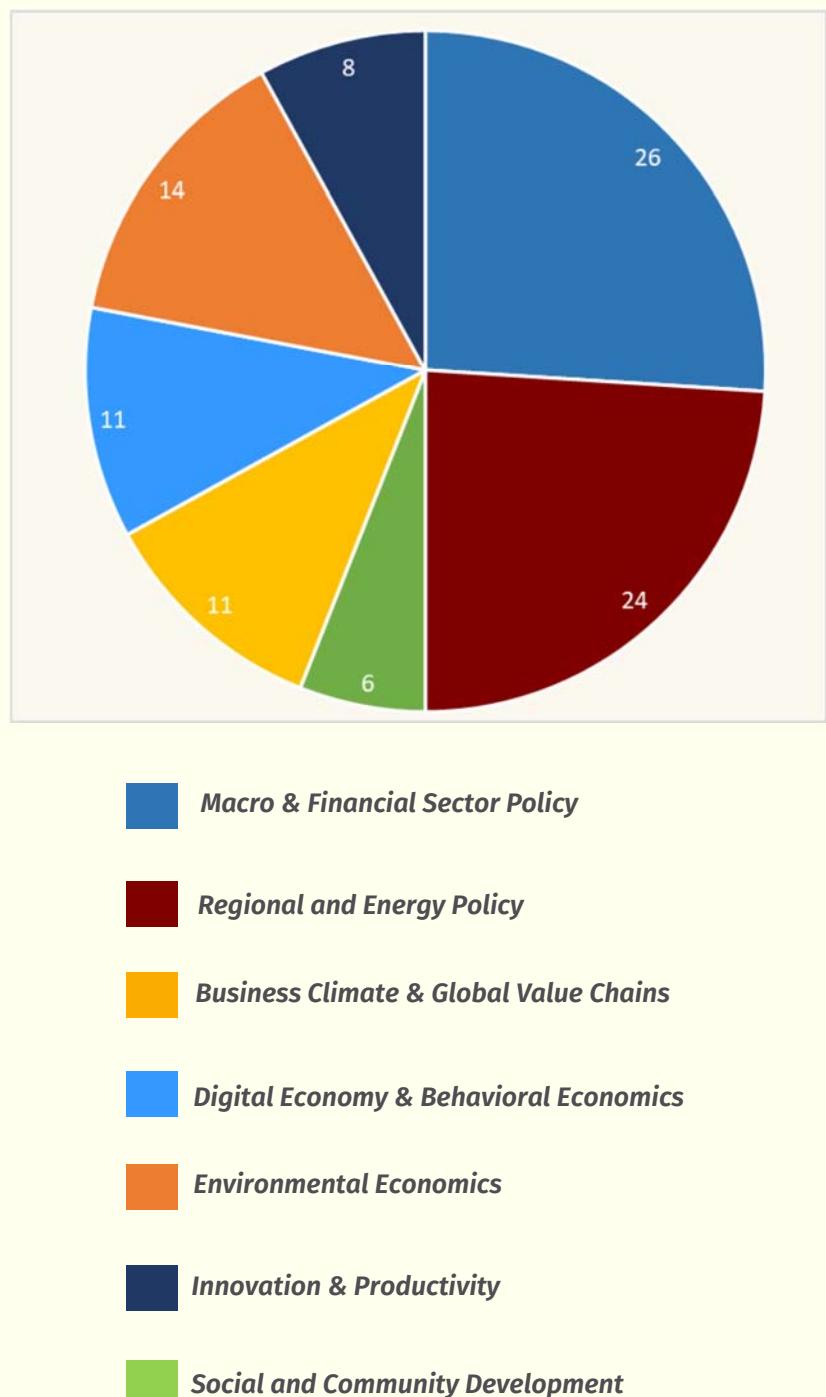
Beberapa kolaborasi kami dalam proyek penelitian juga mencakup diseminasi, yaitu seminar, desain dashboard, serta pelatihan untuk lembaga pelaksana. Proyek penelitian, apabila disepakati, juga dimungkinkan untuk dipublikasikan lebih lanjut sebagai publikasi akademis.

*Some of our collaborations in research project are tailor-made to include disseminations, i.e. seminar, dashboard design, and training for implementing institutions. Subject to the agreed terms, research projects may be subsequently published as academic publications.*

**7 kelompok kajian di LPEM FEB UI melakukan penelitian secara berkesinambungan dan juga aktif mendiseminasi dan mengembangkan hasil penelitian menjadi publikasi akademik.**

*There are 7 research groups in LPEM FEB UI. These research groups conducted a continued research projects and actively disseminate and further delivered it as academic publication.*

**Research and Consulting Projects by Research Group, 2018**



# Kelompok Kajian Penelitian

Research Group

## Meet the Leaders of Our Research Groups

### Dr. M Dian Revindo

Head of Business Climate and Global Value Chains

The group's research has a wide-ranging research interests, encompassing various issues in business climate and global value chain area of research.



### Dr. Chaikal Nuryakin

Head of Business Climate and Global Value Chains

The group is doing research and consultation on digital economy and economic agent's behavior using economic experime and focus on behavioral aspects of individual decision-making .



### Dr. Alin Halimatusadiah

Head of Environmental Economics Research Group

This group studies environmental and agricultural policies. It also engages in environmental valuation assessment and green economy.



### Dr. Uka Wikarya

Head of Regional Economics and Energy Policy Research Group

The group's research and consultation covers fiscal and economic impact of oil and gas policy, and sub-national development program planning and its economic impact.



**Dr. Arie Damayanti**

*Head of Innovation and Productivity Research Group*

*This group highlights the importance of worker transformation and skill-development to support economic development and productivity enhancement in Indonesia.*

**Dr. Febrio Kacaribu**

*Head of Macroeconomics and Financial Sector Policy Research Group*

*The group has strong reputation in research and consultation regarding investment climate, regional and trade cooperation, and trade policies in specific industries. It also works on market update and analysis on financial sector and monetary policy.*

**Budi Sulistyowati, MA**

*Head of Social and Community Empowerment Research Group*

*This group has extensive experiences in designing community development programs, advocacy implementation, as well as review and design of government social programs.*



# Pelatihan

*Training*

Lembaga ini melayani lebih banyak pelatihan jangka pendek daripada pelatihan berjengjang dan dengan periode lebih lama. Yang terakhir kami sebut pelatihan reguler yang bersertifikasi.

Selama tahun 2018, pelatihan kami telah diikuti oleh 683 orang, sebagian besar adalah pejabat pemerintah. Institut kami juga mengadakan pelatihan in-house, yang bertujuan sebagai forum berbagi pengetahuan antar kelompok penelitian.

Di LPEM FEB UI, terdapat empat kelompok topik pelatihan: 1) Sosial, Ekonomi dan Kebijakan Publik, 2) Keuangan Negara dan Daerah, 3) Perencanaan Pembangunan, dan 4) Metode Analisis dan Penulisan Ilmiah. Informasi pelatihan dapat diakses di [www.diklat.lpem.org](http://www.diklat.lpem.org)

Training Regional Finance in Taxation



The Institute served more short-term trainings than tiered and long-term trainings. The latter refers to regular training for certification.

Throughout 2018, our trainings gathered 683 participants, most of which were government officials. Our Institute also conducted in-house trainings designed as a forum of knowledge sharing across our Research Groups.

There are 4 group of training topics: 1) Social, Economics, and Public Policy, 2) Public and Local Finance, 3) Development Planning, and 4) Methodology and Academic Writing. Information on training can be accessed at [www.diklat.lpem.org](http://www.diklat.lpem.org)



# Diseminasi & Publikasi

*Dissemination & Publication*

**Sebagai bagian dari Universitas Indonesia, kami terus melakukan sosialisasi dan publikasi penelitian kami, menyebarkan hasil penelitian kami kepada masyarakat luas, untuk mendapatkan umpan balik dan mendukung kemajuan penelitian dan konsultasi kami. Kegiatan ini dilakukan melalui seminar dan lokakarya, dan juga dalam bentuk LPEM Brief dan working paper untuk proyek-proyek yang dipilih.**

*As a university-affiliated institution, we always conduct dissemination and publication of our study in order to inform a bigger community of our research results, get feedbacks, and support the progress of our research and consultation. This activity is conducted as seminars and workshops, as well as through publication in LPEM Briefs and working papers for selected projects.*



The Role of Financial Technology for Development in Asian Economies, 7-8 November 2018

Kami juga aktif dalam kegiatan akademik dan juga seminar diseminasi kebijakan. Contohnya antara lain Diskusi Kajian LPEM FEB UI, seminar akademik tahunan berkerjasama dengan Universitas Nasional Australia (ANU) - the Sadli Lecture series, dan seminar tahunan berkerjasama dengan Universitas Tokyo GraSPP (Graduate School of Public Policy) dan Toshiba International Foundation (TIFO). Sejak tahun 2017, Asian Development Bank Institute (ADBI) juga memberikan dukungan penyelenggaraan dan pendanaan kegiatan

*We actively conduct academic and policy-dissemination seminars. The examples include LPEM Research Group Discussion Series, the annual academic seminar in cooperation with the Australian National University (ANU) - the Sadli Lecture series, and annual workshop in cooperation with GraSPP (Graduate School of Public Policy) of Tokyo University and Toshiba International Foundation (TIFO). For the later, since 2017, Asian Development Bank Institute (ADBI) also give support in conducting and funding this annual seminar.*



Diskusi Kajian LPEM FEB UI: Masa Depan Pertanian Indonesia – 28 Februari 2018.

## Economics and Finance in Indonesia (EFI)

Sebagai bagian dari civitas akademika di Fakultas Ekonomi dan Bisnis, Universitas Indonesia, publikasi kami, EFI (*Economics and Finance in Indonesia* atau *Ekonomi dan Keuangan di Indonesia*) adalah outlet untuk publikasi makalah penelitian berkualitas tentang perekonomian Indonesia melalui jurnal *peer-review yang diterbitkan dalam bahasa Inggris*.

*As part of academic community in the Faculty of Economics and Business Universitas Indonesia, EFI (Economics and Finance in Indonesia) is an outlet for the publication of quality research papers on Indonesian economy through a peer-reviewed journal published in English.*

EFI didirikan pada tahun 1948, dan awalnya bernama "*Maandblad voor Financien*", kemudian berganti nama menjadi "*Economics and Finance in Indonesia—Ekonomi dan Keuangan Indonesia (EKI)*". EFI saat ini mengadopsi platform Online Journal System (OJS) agar dapat diakses oleh pembaca yang lebih luas secara global dan terindeks pada IDEAS/RePEc sebagai pusat *database* penelitian di bidang ekonomi dan keuangan. Artikel EFI dapat diakses pada laman <http://efi.ui.ac.id>. Selama tahun 2018, EFI telah menerbitkan 10 artikel pada Vol-

*EFI was established in 1948 and initially called "Maandblad voor Financien" before renamed into "Economics and Finance in Indonesia—Ekonomi dan Keuangan Indonesia (EKI)". EFI has adopted the Online Journal System (OJS ) platform and is indexed in IDEAS/RePEC as the central database of economic and finance research to open access to international economic readership . EFI articles can be accessed on http://efi.ui.ac.id. In 2018, EFI published 10 articles in Volume 64.*

### EFI Volume 64, Number 1, June 2018

1. Recent Developments in Indonesia's Macro-economy and Trade, Q1-2018
2. Income Inequality between Formal-Informal Employees Based on Education Group
3. Modification of the Regulatory Impact Assessment on Indonesia's Economic Policies
4. Does Manufacturing Sophistication Lead to Higher Demand for Vocational Workers? Evidence from Indonesia
5. The Relationship of VAT Rate and Revenues in the Case of Informality

### EFI Volume 64, Number 2, December 2018

1. Structural Change, Productivity, and the Shift to Services: The Case of Indonesia
2. Financial Development and Income Inequality in Indonesia: A Sub-national Level Analysis
3. A Comparative Analysis between Islamic Banks and Conventional Banks in Indonesia Before and After Global Financial Crisis
4. Corruption and Foreign Direct Investment (FDI) in ASEAN-5: A Panel Evidence
5. Availability of Infrastructure for Poverty Reduction in Indonesia: Spatial Panel Data Analysis

#### **Editor in Chief**

Kiki Verico

#### **Editorial Correspondence**

LPEM-FEB UI, JL. Salemba Raya No.4 Jakarta 10430 Indonesia  
Phone : +62-21-3143177, Fax : +62-21-31934310/31907071 Email :  
[efi@lpem-feui.org](mailto:efi@lpem-feui.org)

## LPEM brief

LPEM Brief menyajikan kepada publik ringkasan laporan akhir dari proyek penelitian besar yang dilakukan di LPEM FEB UI. LPEM Brief menjabarkan temuan dan gagasan dari studi kami dan rekomendasi kebijakan terkait.

*LPEM Brief presents to the public the summary of final reports of major research projects carried out at LPEM FEB UI. It lays-out findings and insights of our studies as well as their policy recommendations.*

## Working Papers

Working papers menyajikan kemajuan dan hasil dari berbagai proyek penelitian akademik yang dilakukan oleh para rekan penelitian LPEM FEB UI. Selama tahun 2018, LPEM FEB UI telah menghasilkan 12 working pa-

*LPEM Working Paper Series present works in progress and interim results of a wide range of academic research projects undertaken by LPEM FEB UI's research associates . In 2018, LPEM FEB UI produced 12 working papers, i.e.:*

1. *Systemic Risk Cycle : Evidence from ASEAN -5 ( Febrizio Kacaribu, Denny Irawan)*
2. *Does Deposit Insurance Matter: Behavioral Evidence from Indonesia (Chaikal Nuryakin, Natanael Waraney Gerald Massie)*
3. *Are (more) Economic News Good for The Economy? Case on Indonesian Sub-Nationals (Riatu Mariatul Qibthiyyah, Ummi Salamah)*
4. *The Implication of Intangible Assets is Identification with Dempe in The Indonesia's Transfer Pricing Tax Regulations (Leonard Saputra, Christine Tjen)*
5. *Let's talk about the Free Trade Agreement (FTA): The five ASEAN members highlighting Indonesia (Kiki Verico, Yeremia Natanael)*
6. *The Effect of Residential Location and Housing Unit Characteristics on Labour Force Participation of Childbearing Women in Indonesia: Using Twin Births As A Quasi-Natural Experiment (Yusuf Sofiyandi)*
7. *Toward Higher Financial Inclusion Rate: Service Quality, Costs of Access, and Awareness (Chaikal Nuryakin, Prani Sastiono, Faradina Alifia Maizar, Pyan Amin, Nanda Puspita, Wahyu Pramono, Christine Tjen)*
8. *Factors Affecting Variation in SME's Export Intensity (Mohamad D. Revindo and Christopher Gan)*
9. *Does Indonesia's Macroeconomy Work Well Towards the Political Year? (Kiki Verico)*
10. *Estimating Urban Water Demand Elasticities using Regression Discontinuity: A Case of Tangerang Regency, Indonesia (Muhammad Halley Yudhistira, Prani Sastiono, and Melly Meliyawati)*
11. *Indonesian South-South Cooperation: Stepping Up the Institution and Strategy for Indonesia's Development Assistance (Aditya Alta and Rhapsagita Malist Pamasiwi)*
12. *Estimating The Benefit of Document-Handling Process Improvement For Seaport Reliability: The Case of Indonesia (Yusuf Sofiyandi and Muhammad Halley Yudhistira)*



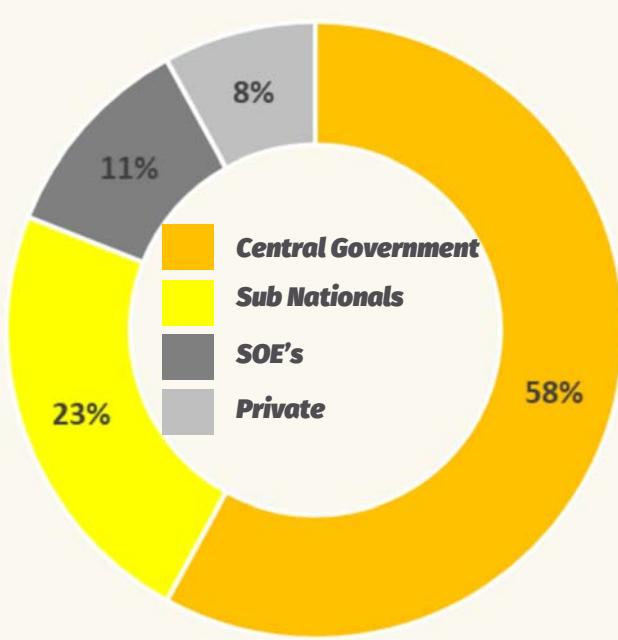
# KLIEN LPEM

LPEM Clients

**Average Size of Project Fund by Type of Clients, 2018 (Million IDR)**



**Clients of Training Activity: By Share of Training Fund, 2018**



Klien LPEM FEB UI bervariasi mulai dari pemerintah, lembaga-lembaga nasional dan swasta, hingga mitra pembangunan. Mereka semuanya adalah mitra dalam proyek-proyek berkelanjutan. Tren pendanaan pada tahun 2018 sama seperti tahun sebelumnya. Sebagian besar pendanaan berasal dari mitra pembangunan untuk kegiatan penelitian dan lembaga di tingkat nasional atau pemerintah pusat untuk kegiatan pelatihan.

LPEM FEB UI have a variety of clients from the government, to national and private institutions, to development partners. We maintain this network of partners in various sustainable projects. There is a similar trend from last year occurred in 2018, where most of the funding came from development partners in the case of research projects and institutions at the national or central government level in the case of training.

Kami menyebarluaskan hasil penelitian kami dan melakukan kegiatan publikasi. Kami juga berhubungan baik dengan mitra penelitian kami dari universitas di seluruh Indonesia, yang telah banyak membantu melakukan survei skala makro.

*We conduct disseminations and publication activities for our researches. We also maintain good relationship with our research partners from universities throughout Indonesia, whose immense contribution has considerably helped us in conducting macro-scale surveys.*

Melalui jaringan kami saat ini dengan lembaga penelitian internasional lainnya dan universitas di luar negeri, kami memiliki akses ke jaringan yang lebih luas seperti lembaga akademis di seluruh dunia untuk memperkuat kapasitas kami. Kami akan terus aktif mendukung perluasan jaringan kami di masa mendatang.

*Through our existing networks with international research institutes and foreign universities, we tap into broader networks such as academic institutions throughout the world to strengthen our capacity. We will continue promoting the expansion of our network in the foreseeable future.*

#### MINISTRY / AGENCY—NATIONAL

Central Planing Agency (Bappenas), Ministry of Trade, Ministry of Tourism, Ministry of Finance, Ministry of Industry, Cabinet Secretariat, BPKP, PII, Indonesia Exim Bank, OJK, LPDP, Bekraf, Ministry of Religious Affair, Bank Indonesia, Ministry of Energy and Mineral Resources, The Secretariat General of the House of Representatives.

#### SUB NATIONAL GOVERNMENT

DKI Jakarta, Bogor, Bekasi, Tanggerang Banten, Sumedang, Garut, NAD, Riau, Lampung, Bangka Barat, Bangka Belitung, East Belitung, Balikpapan, Berau, Paser, Kalimantan Utara, Papua, West Papua.

#### INTERNATIONAL AGENCY

World Bank, USAID, AIPEG, GIZ, JICA, ADB, ERIA, EU, UNICEF, UNDP, ADB, NBER, ILO, OECD, NRI, Urban Institute (USA), Tetra Tech, MCA, DFAT.



#### GLOBAL NETWORK

PRN, GDN, FKP, J-PAL, Southeast Asia.

#### Universities (Foreign and National/ Local)

Foreign Universities: Waseda University, Tokyo University, Nagoya University, Ritsumeikan University, ENAFrance, The University of British Columbia, University of Maryland, Georgia State University, ANU, Tilburg University, MIT, Erasmus University National/ Local Universities: Univ. Syiah Kuala, Univ. Sumatera Utara, Univ. Andalas, Univ. Riau, STAN, IPB, ITB, UGM, Univ. Diponegoro, Univ. Brawijaya, Univ. Mataram, Univ. Hasanuddin, Univ. Sam Ratulangi, Univ. Negeri Papua.

#### FIRM (PRIVATES & SOE)

PLN, Pertamina, BRI, BCA, TELKOM, RAPP, Toyota Astra Motor, Freeport, Inpex, APF, Sucofindo, Indosat, Surveyor Indonesia, Danone, JIS, Gaikindo, APKI, NHM, CKB, GAPKI, Daya Analisa Baja, BIB.

# KILAS PERISTIWA 2018

Outing “Fun & Fabulous” LPEM FEB UI, 10—12 Januari 2018



TRAMPIL Training on Taxation Valuation Model and Fiscal Cadastre, 20 Februari 2018



This training aims to disseminate the taxes valuation model and the guidelines on fiscal cadaster updating, valuation, collection and seizing that developed by the policy team. Prof William McCluskey is the instructor of this training. The participants are officials from Directorate General of Fiscal Balance, Ministry of Finance. The training is part of ADB TA - 8877 INO TRAMPIL project conducted by LPEM FEB UI and Georgia State University.

## 2018 Event Highlights

Survey Dampak Ekonomi PT BIB Terhadap Kesejahteraan Masyarakat Tambang, Maret 2018



12th Sadli Lecture: 9 Mei 2018—Speaker: Prof Kimura (ERIA Chief Economist)



# KILAS PERISTIWA 2018

Afternoon Tea, 15 Mei 2018



Seminar: Mewujudkan Desain yang Optimal bagi Gerbang Pembayaran Nasional, 9 Mei 2018



## 2018 Event Highlights

Diseminasi: Dampak Sosial Ekonomi dari Banjir di Jakarta, 26 Juli 2018



IMF—WORLD BANK ANNUAL MEETING, 8 -14 October 2018 Indonesia



# KILAS PERISTIWA 2018

## FTA Center Jakarta—Coaching Clinic, 31 Oktober 2018



Coaching Clinic merupakan salah satu kegiatan utama FTA Center Jakarta yang bertujuan untuk sosialisasi hasil perundingan kerjasama perdagangan internasional kepada publik dan peningkatan pemantauan kerjasama perdagangan tersebut oleh pelaku usaha. Pada tahun 2018, FTA Center Jakarta mengadakan tiga coaching clinic, yaitu untuk pelaku usaha di Jakarta, Kota Bogor dan Kota Tangerang Selatan dengan tema Pemanfaatan Hasil Perjanjian Perdagangan Internasional untuk Meningkatkan Ekspor. Kegiatan ini terdiri dari dua sesi, yaitu 1) diskusi tentang pemanfaatan perjanjian perdagangan internasional, pemasaran dan strategi ekspor, pembiayaan dan regulasi serta pengalaman eksportir 2) konsultasi dengan narasumber terkait potensi pasar tujuan ekspor ke mitra FTA dengan penggunaan SKA, strategi pemasaran untuk ekspor, regulasi dan pembiayaan untuk ekspor.

## FTA Center Jakarta—Coaching Clinic, 28 November 2018



Coaching Clinic is one of the main activities of Jakarta FTA Center. This coaching aims to deliver information about the progress of international trade agreement to public and increase the utilization of trade agreement by business. In 2018, Jakarta FTA Center delivered three coaching clinics, for business in the areas of Jakarta, Bogor and South Tangerang. The theme was Utilizing the Results of International Trade Agreements to Increase Exports. The coaching offered two sessions : 1) discussion on the use of international trade agreements, marketing and export strategies, financing and regulation as well as experience sharing from success exporters ; 2) export consultation with the resource persons, such as the potential destination countries for participants' products, use of certificate of origin, marketing strategy, regulations and financing.

## 2018 Event Highlights

### Indonesia Technical Assistance for Fiji supported by USAID through USIP 1 for SSTC



The government of Indonesia (GoI) and the government of Fiji (GoF) agreed to collaborate conducting a capacity building activity in the area of Gender Responsive Planning and Budgeting (GRPB). In this development cooperation project, the GoI is to provide technical assistance to the GoF. The project aims to mainstreaming the issue of gender in Fiji's development programs by means of enhancing the capacity of Fiji's seven key ministries in implementing GRPB. The key drivers of the project are the MoWECP of Indonesia and the MoWCPA of Fiji.

### USIP1 for SSTC. Topic Activity “ Strengthening Gender Mainstreaming in Fiji ”



Pemerintah Indonesia (Pemri) dan Pemerintah Fiji sepakat untuk berkolaborasi dalam melakukan kegiatan pengembangan kapasitas di bidang Perencanaan dan Penganggaran Responsif Gender (PPRG). Dalam proyek kerja sama pengembangan ini, Pemerintah Indonesia akan memberikan bantuan teknis kepada Pemerintah Fiji. Proyek ini bertujuan untuk mengarusutamakan isu gender dalam program pembangunan Fiji dengan cara meningkatkan kapasitas tujuh kementerian utama di Fiji dalam menerapkan PPRG. Pendorong utama proyek ini adalah Kementerian Pemberdayaan Perempuan dan Perlindungan Anak (KPP-PA) Indonesia dan Kementerian Perempuan, Anak, dan Pengentasan Kemiskinan Fiji.

# KILAS PERISTIWA 2018

## Diklat Perencanaan: Badan Perencanaan dan Pembangunan Nasional



DIKLAT FUNGSIONAL PENJENJANGAN PERENCANA  
TINGKAT UTAMA  
ANGKATAN X TAHUN 2018



DIKLAT FUNGSIONAL PENJENJANGAN PERENCANA  
TINGKAT MUDA ANGKATAN XXXV  
JAKARTA, 23 APRIL - 25 MEI 2018



## IPOC 2018, 31 Oktober - 2 November 2018



## 2018 Event Highlights

Diklat: Pemerintah Daerah dan Lembaga Pemerintah



BIMTEK PENGELOLAAN KEUANGAN DAN ASET DAERAH  
PEMDA PROVINSI SULAWESI TENGGARA  
JAKARTA, 28 - 29 MARET 2018



DIKLAT REGULATORY IMPACT ASSESSMENT  
JAKARTA, 12 - 13 dan 19 - 20 DESEMBER 2018



Survey Event: 18th ASIAN GAMES JAKARTA PALEMBANG, 8 Agustus - 2 September 2018



# KILAS PERISTIWA 2018

Seminar : OECD Economic Survey of Indonesia "Promoting A Resilient and Inclusive Economy", 12 Oktober 2018



Women Empowerment Artisanal and Small Scale Mining in Indonesia, West Lombok, Oktober 2018



## 2018 Event Highlights

The Role of Financial Technology for Development in Asian Economies, 7-8 November 2018



HUT LPEM FEB UI KE-65, 14 Desember 2018



# Ikhtisar Keuangan

*Financial Highlights*

## TOTAL ASET

*Total Assets*

2018

**Rp 33.336 juta**

**↑4%**

Naik dibanding tahun sebelumnya  
*Increasing from previous year*

## TOTAL PENDAPATAN

*Total Revenues*

2018

**Rp 44.615 juta**

**↓7%**

Turun dibanding tahun sebelumnya  
*Decreasing from previous year*

## ASET NETO

*Net Assets*

2018

**Rp 2.682 juta**

**↑20%**

Naik dibanding tahun sebelumnya  
*Increasing from previous year*

## TOTAL ASET

*Total Assets*



2018 2017

## TOTAL PENDAPATAN

*Total Revenues*



2018 2017

## ASET NETO

*Net Assets*

2018

2017

**2,68**

**2,23**

dalam miliar Rupiah/*in billion Rupiah*

dalam juta Rupiah					in million Rupiah
ASET	2018	2017	KENAIKAN/PENURUNAN UNAN Increase/Decrease	ASSETS	
Kas dan setara kas	26.796	27.131	-1%	Cash and cash equivalents	
Piutang usaha	3.930	1.583	148%	Trade receivable	
Aset lancar lainnya	1.242	2.177	-43%	Other current assets	
Aset tidak lancar	1.369	1.169	17%	Total non-current assets	
<b>TOTAL ASET</b>	<b>33.337</b>	<b>32.059</b>	<b>4%</b>	<b>TOTAL ASSETS</b>	
dalam juta Rupiah					in million Rupiah
RINGKASAN PENDAPATAN DAN BEBAN	2018	2017	KENAIKAN/PENURUNAN UNAN Increase/Decrease	SUMMARY OF REVENUES AND EXPENSES	
Pendapatan	44.616	48.049	-7%	Revenue	
Penghasilan lain	1.276	2.281	-44%	Other income	
Beban	42.531	47.146	-10%	Expenses	
Pajak penghasilan	733	848	-14%	Income tax	
Penghasilan (beban) komprehensif la	55	(105)	-152%	Other comprehensive income (loss)	
<b>KENAIKAN ASET NETO</b>	<b>2.682</b>	<b>2.230</b>	<b>20%</b>	<b>INCREASE IN NET ASSETS</b>	

# Tim LPTEM

*Introducing the Team*

## OUR SCHOLARS

- |   |  |
|---|--|
| Prof. Ari Kuncoro, S.E., M.A., Ph.D.    | Kiki Verico, Ph.D.                           |
| Adityantari Lukisanita Dewi, S.E., M.E. | Lili Yunita, S.E., MIDEc.                    |
| Aditya Alta, S.Sos.                     | Moh. Sowwam, S.E., M.Sc.                     |
| Agus Salim, S.E., M.E.                  | Mohamad Dian Revindo, Ph.D.                  |
| Alin Halimatussadiah, Ph.D.             | Muhammad Halley Yudhistira, Ph.D.            |
| Dr. Arie Damayanti,                     | Muhammad Hanri, Ph.D.                        |
| Bisuk Abraham Sisungkunon, S.E., M.Sc.  | Prani Sastiono, Ph.D.                        |
| Budhi Ismayadi, S.E., MSE.              | R.H. Achmadi, S.E., M.Sc.                    |
| Budi Sulistyowati, M.A.                 | Riatu Mariatul Qibthiyyah, Ph.D.             |
| Chaikal Nuryakin, Ph.D.                 | Dr. Riyanto                                  |
| Chairina Hanum, S.E., M.E.              | Sofia Anggita Hasty, S.E., M.E.              |
| Christine, S.E., M.Int.Tax.             | Dra. Sri M. Fournawati, M.Ikom               |
| Cita Wigjoseptina, S.T., M.T., MSD.     | Sulistiadi Dono Iskandar, M.Sc.              |
| Dessi Setiadestriati, S.Si.             | T.M. Zakir Machmud, Ph.D.                    |
| Dhaniel Ilyas, S.E., M.Sc.              | Teguh Dartanto, Ph.D.                        |
| Donny Pasaribu, M.Sc.                   | Thia Jasmina, Ph.D.                          |
| Farma Mangunsong, S.E., MSE.            | Dr. Uka Wikarya                              |
| Febrio Nathan Kacaribu, Ph.D.           | Untung Afandi, S.E., M.M.                    |
| Hamdan Bintara, S.E.                    | Usman, S.Si., M.Si.                          |
| Hengky Kurniawan, S.E., M.A.            | Vid Adrison, Ph.D.                           |
| Dr. Hera Susanti, S.E., M.Sc.           | Wahyu Pramono, S.E.                          |
| Isfandiarni, S.E., M.A.                 | Widyanti Soetjipto, S.E., M.Soc.Sc.          |
| Jahen Fachrul Rezky, M.Sc.              | Dr. Widyono Soetjipto                        |
| Khoirunurrofik, Ph.D.                   | Yusuf Sofiyandi Simbolon, S.E., M.Sc., STREE |

## JUNIOR SCHOLARS

Alvin Ulido Lumbanraja  
Amira Husna  
Ahmad Hidayat  
Atiqah Amanda Siregar  
Devianto  
Devina Anindita  
Faizal Moeis  
Fikri Muhammad  
Khairani Azzahra  
Nanda Puspita  
Natanael W G Massie  
Nia Kurnia Sholihah  
Novrima Rizki  
Rafika Farah Maulia  
Rhapsagita Mailist Pramasiwi  
Setya Agung Riyadi  
Syahda Sabrina  
Wahyu Wibowo  
Wisnu Sari Nugroho

## SUPPORTING STAFFS

Andi Luqman Hakim F.I  
Bambang Prayitno  
Bintoro Seto  
Dila Lustri Resfani  
Dwi Darmawati Rahayu  
Erwin Arnolus Mantiri  
Fadiah Adhani Sartiana  
Fahmi Ramdhan  
Fitayanti  
Helda Sari  
Linda Rahmawati  
Moh. Nahrowi  
Mohamad Fachri  
Mutiara Widiastuti  
Najmudin  
Nurbaiti  
Ruqayah Binti Harimah  
Sabar  
Saryanto  
Siti Mursidah  
Sugiyanto (Alim)  
Sugiyanto (Gito)  
Sutrisno  
Syarief  
Tengku Fahlevi  
Yanuariska Pramitha Sutrisno  
Yateno S. Dono

## ON-PROJECT SCHOLARS

Prof. Nachrowi D. Nachrowi, Ph.D.  
Uswatun Hasanah, Ph.D.  
M. Shauqie Azar, S.E., MPP.  
Khairunnisa Rangkuti, S.E., M.E.  
Nauli Aisyiyah Desdiani, S.E., M.E.  
Nurkholis, S.E., M.E..  
Regi Kusumaatmadja, S.E., M.E.  
Yuri Pradana, S.E., MBA

# OUTING LPEM FEB UI 2018

## FUN & FABULOUS



# OUTING LPEM FEB UI 2018



# Lembaga Penyelidikan Ekonomi dan Masyarakat

## Fakultas Ekonomi dan Bisnis Universitas Indonesia

Alamat/

Address

Jl. Salemba Raya No. 4, Jakarta, 10430, Indonesia

Phone: +62-21-3143177

E-mail

lpem@lpem-feui.org

Website

[www.lpem.org](http://www.lpem.org)

Informasi EFI/

*EFI Information*

Phone: +62-21-3143177 Ext. 507, 511

Email: [efi@lpem-feui.org](mailto:efi@lpem-feui.org)

Ikuti kami di/

*Follow us on*



FEUI.LPEM



LPEMFEBUI



LPEM FEB UI

Informasi Pelatihan/  
*Training Information*

Phone: +62-21-3143177 Ext. 620, 621, 622, 623

Email: [diklat@lpem-feui.org](mailto:diklat@lpem-feui.org)

Informasi Umum/  
*General Information*

Phone: +62-21-3143177

Email: [info@lpem-feui.org](mailto:info@lpem-feui.org)